

THE ROLE OF MOSQUE MANAGEMENT IN OPTIMIZING THE FUNCTION OF THE MOSQUE AS A CENTER OF WORSHIP (CASE STUDY ON THE MANAGEMENT OF SHOLIHIN, TANGKIL, MANANG, GROGOL, SUKOHARJO MOSQUES)

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ABSTRACT

The purpose of this study is to find out: 1). The role of management at Sholihin Mosque, Tangkil, Manang, Grogol, Sukoharjo is a process to prosper the mosque and the role of management at Sholihin Tangkil Mosque is also to optimize all mosque activities and activities. 2). Optimization of the function of the mosque as a center of worship at Sholihin, Tangkil, Grogol, Sukoharjo Mosques, namely by maximizing all aspects of activities, infrastructure and facilities to provide comfort in worship (five daily prayers) in the mosque and centralizing da'wah and social activities at the Sholihin Tangkil Mosque. 3). Obstacles to mosque management in optimizing the function of the mosque as a center of worship at Sholihin, Tangkil, Grogol, Sukoharjo Mosques are busy mosque administrators with their responsibilities outside the Sholihin Tangkil Mosque. This research method uses qualitative research methods. Qualitative research is a type of research that produces findings that cannot be achieved using statistical procedures or other means of quantification. The techniques used by researchers in collecting data on qualitative research methods are carried out in natural settings, both through observation, interviews and documentation. While the place of research is at Sholihin Tangkil Mosque, Manang, Grogol, Sukoharjo. The results of this study show that: 1). The role of management at Sholihin Tangkil Mosque, Manang, Grogol, Sukoharjo has implemented its role starting from planning, organizing, mobilizing and supervising. 2). Optimization of the function of the mosque as a center of worship at Sholihin, Tangkil, Grogol, Sukoharjo Mosques by maximizing all activities, activities and programs of the mosque. 3). The constraints of mosque management in optimizing the function of the mosque as a center of worship at Sholihin, Tangkil, Grogol, Sukoharjo Mosques are certainly inseparable from obstacles or things that can be obstacles in the optimization process, namely the busyness of takmir administrators, the financial crisis of mosques and disruptions in worship.

Keywords: *Management; Mosque; Optimization; Functions*

INTRODUCTION

Management comes from the English word management with the origin of the word to manage which generally means to manage (Mora Cortez & Johnston, 2020). While in terms of management is the process of organizing, organizing, managing human resources, and controlling in order to achieve the goals of an activity effectively and efficiently. The mosque management is a process or effort to achieve the prosperity of the mosque, which is carried out by the leader or administrator of the mosque with his staff and worshippers through various positive activities (Tahir, 2022; Yousaf & Xiucheng, 2018). Mosque management is also an effort to utilize management factors in creating more targeted mosque activities and a management system approach is needed, namely planning, organizing, actuating, and controlling (Kadarman & Udaya, 1992; Ubudiyah et al., 2022).

The birth of the concept of management in the midst of community turmoil as a consequence of the imbalance of technical development with human capabilities. Although in fact, the development of management science is far behind compared to human civilization on this earth, which began since the existence of the Prophet Adam and his wife. Then around the 20th century more or less, the rise of theorists and practitioners began to appear to develop management science (Garel, 2013; Siswanto, 2005, p. 1).

Management is very important in any institution, including mosques as Islamic institutions. Because in the principles of Islamic teachings, everything should not be done carelessly but must

be done neatly, well, orderly, and orderly to achieve the desired goal. So every action should have a purpose and sincerity to do it to the maximum extent so that it can be controlled as a conclusion of management activities. Because every Islamic institution, including mosques has certain work activities in order to achieve the goals, and to achieve the goals of these activities it is necessary to manage (Rifa'i et al., 2005; Sanusi et al., 2015).

Optimization comes from the root word optimal which means best, highest, most profitable, make best, make highest, process optimization, way. So optimization is an action, process or methodology to make something more optimal, perfect, functional, or more effective. Another definition of optimization is an action or activity to improve and optimize (Sidik, 2001, p. 8).

Based on the understanding of the concept above, researchers can conclude that optimization is a process, implementing programs that have been well planned, so that these goals are carried out in accordance with the target so that they can improve performance optimally. In a society that is always racing on the progress of the times, the dynamics of mosques today adapt a lot to the progress of science and technology (Ghasemi et al., 2019). That is, the mosque not only acts as a place of prayer, but also as a forum for various activities of Muslims. Because, the mosque is an integrity and Islamic identity that reflects its Islamic values. Thus, the role of the mosque is not only linked to the pattern of activities that are hereafter, but juxtaposes between ukhrowi activities and worldly activities. At the time of the Prophet SAW, mosques generally had two aspects of activity, first as a center of worship, second as a center of community formation (Al-Mubarakfuri, 2016).

In the golden age of Islam, mosques underwent adjustments and refinements (Kuran, 2005). The pattern of adjustment to the demands of the times that occurred was no less functional than the optimization of the value and meaning of mosques in the time of the Holy Prophetsa. In its development, the mosque began to pay attention to operational work towards the diversity of activities and perfection of activities. Basically, the optimization of mosques concerns aspects of Hissiyah (buildings), aspects of Maknawiyah (goals) and aspects of *Ijtimaiyah* (activities) (Al Mahalli, 2020).

Therefore it is clear that mosques should be built on the basis of piety and faith in Allah Almighty. with a role as a center for the formation of pilgrims and Muslims in all areas of life. Allah (swt), says in Qs. Al Jin verse 18 which means: "And verily these mosques belong to Allah, so do not worship anyone in them but Allah". (Qur'an Kemenag, 2019, p. 573).

In the above verse Allah declares that the mosques belong to him. Therefore, there should be no worship in it other than only to Allah and not to fellowship Allah with anything (Qur'an Kemenag, 2019, p. 574).

So the existence of a mosque is not only used as a place of worship, if the role and function of the mosque is used properly, then the mosque can bring blessings to everyone, themselves and the surrounding community (Azmi & Ibrahim, 2020; Ratnawita, 2023). In this study, it is expected to provide an appropriate concept in optimizing the role and function of mosques as centers of worship for Muslims. Therefore the author is interested in conducting research with the title: The Role of Mosque Management in Optimizing the Function of Mosques as Worship Centers, (Case Study on the Management of Sholihin, Tangkil, Manang, Grogol, Sukoharjo Mosques).

RESEARCH METHOD

This research method uses qualitative research methods. The qualitative approach is as a process of research and understanding based on methodologies that investigate social phenomena and human problems. In this approach, the researcher creates a complex picture, examines words, detailed reports, of the respondent's views and conducts studies on natural structures (Creswell, 1998, p. 15; Sujarweni, 2015). This study the author looks at the problem to be discussed, then the researcher takes a qualitative research method, namely the researcher looks for data or descriptive information (picture), behavior in the object observed, and other data relevant to the object of research related.

The place that became the subject of this study was Sholihin Mosque which is a house of worship and one of the mosques among the mosques in Manang village, precisely this mosque is located in Gg. Tangkil Lama, Dusun II, Manang, Grogol District, Sukoharjo Regency, Central Java. With zip code 57552. With research time starting from January 2023 to August 2023.

The techniques used are the techniques used by researchers in collecting data on qualitative research methods carried out in Natural Settings (natural conditions), the techniques used are, observation of the research environment, namely the mosque that is the subject of research, Interview, the interviewees in this study are the Chairman of the Takmir Mosque, the head of the mosque fields and one permanent congregation of Sholihin Mosque. And documentation techniques in the form of this are carried out to find out what has been done, is being done and will be done in the Sholihin Mosque.

Some of the stages of data processing used in this study are: Data examination, classification, verification, and conclusions. Data analysis technique is the process of systematically searching and compiling data obtained from interviews, field notes, and other materials, so that it can be understood easily, and the findings can be informed to others (Raco, 2010, p. 7). Data analysis used by qualitative descriptive researchers by describing and describing clearly "The Role of Mosque Management in Optimizing the Function of Mosques as Worship Centers (Case Studies on the Management of Sholihin, Tangkil, Manang, Grogol, Sukoharjo Mosques)" in accordance with the facts in the field.

RESULT AND DISCUSSION

Analysis of Results

1. The Role of Mosque Management in Prospering Sholihin, Tangkil, Manang, Grogol, Sukoharjo Mosques

The existence of the management of this mosque shows that Sholihin Tangkil Mosque has goals and hopes for devotion to Allah swt. As conveyed by Mr. Edi Susilo, he said that with the role of the management of this mosque, it shows that this mosque does have a purpose and hope to create a mosque life and environment that can bring the pleasure of Allah swt. In addition, the creation of mosque prosperity is inseparable from the role of the well-organized takmir administrators and public awareness of the purpose and role of the establishment of the mosque itself (Said, 2016).

The implementation of mosque management in prospering the Sholihin Tangkil Mosque so that mosque management can be managed properly and mosque activities and activities can be realized effectively and efficiently. The role of mosque management at Sholihin Tangkil Mosque also implements and establishes planning, organizing, mobilizing and supervising. Then the role of mosque management is also part of optimizing all mosque activities, activities and programs. There are two roles of mosque management in the process of prospering Sholihin Tangkil Mosque, including:

a. Sholihin Tangkil Mosque Activities.

With the mosque management paran makes Sholihin Tangkil Mosque clear other activities and activities that can support the prosperity of the mosque and the direction or purpose of the mosque in accordance with what has been planned before. And this activity is also an inseparable part of the process of role and optimization of the function of the mosque in the process of prospering the mosque. Then activities are also one of the standards of prosperity in mosques. So this activity is proof that the role of mosque management in prospering is felt and becomes the main function in the process of prospering Sholihin Tangkil Mosque.

b. Management of Sholihin Tangkil Mosque.

The existence of management in the mosque in order to carry out activities, be responsible for the implementation of activities and be responsible for the maintenance of the Sholihin Tangkil Mosque. The Sholihin Tangkil Mosque itself has several parts in the ranks of the ketakmiran: First, the Advisor. Second, Chairman of Takmir. Third, Secretary.

Fourth, Treasurer. Fifth, the Da'wah Division. Sixth, Youth Division. Seventh, Development Division. Eighth, Sarpra. Ninth, Public Relations. All administrators are responsible for all activities in the process of prospering the Tangkil Sholihin Mosque. because the responsibility of the management is very influential on the prosperity of the mosque.

c. Mosque Maintenance

This maintenance involves the care and custody of all infrastructure and facilities of the Sholihin Tangkil Mosque. In the care and maintenance of all infrastructure and facilities of this mosque, it is the collective responsibility of both the management and the congregation. Among the care and maintenance of the Sholihin Tangkil Mosque: Maintaining and maintaining cleanliness; Maintaining and maintaining mosque infrastructure and facilities; Maintaining and maintaining all mosque inventory.

This maintenance aims to maintain all facilities and infrastructure and this is the main task of the Sarpra Division in maintaining and repairing all damaged facilities and infrastructure and reporting anything that is damaged or anything that must be purchased to the Treasurer. Although it is the main task of the Sarpra Division but this is also a shared responsibility.

2. Optimizing Mosque Management in Prospering the Sholihin Mosque, Tangkil, Manang, Grogol, Sukoharjo

The Sholihin Tangkil Mosque in implementing mosque management to prosper the mosque is by using several aspects or fields: First, the aspect or field of Idarah. Second, the aspect or field of the Emirate. Third, the aspect or field of Riayah. Optimizing mosque management can generate prosperity in the mosque and provide changes for the better and can maximize all activities (Khoir, 2022).

a. Optimization of Mosque Management from the Aspect of the Idarah Field in Prospering the Sholihin Tangkil Mosque, Manang, Grogol, Sukoharjo

1) Planning

The planning carried out by the Tangkil Sholihin Mosque management is by determining effective and efficient steps for the future and planning various alternative activities that are in accordance with existing situations and conditions for the prosperity of the Tangkil Sholihin Mosque. Usually to prepare and realize a plan, the Tangkil Sholihin Mosque management holds a meeting or deliberation. The timing of the meeting or deliberation is uncertain and the day is not set aside. Usually, if you are going to plan an activity or gather an activity, you wait for an announcement from the head of the takmir. As for the invitation system for meetings or deliberations, usually the secretary invites through the WA (WhatsApp) group or through an official letter by the Sholihin Tangkil Mosque.

The planning carried out by the Tangkil Sholihin Mosque management includes: First, the Sholihin Mosque Management implements work programs or activities through deliberation. Second, takmir is responsible for managing the mosque organization and realizing success in the organization. Third, prosper the mosque by forming or organizing various da'wah activities in fostering the community.

In addition, the Sholihin Tangkil Mosque has planning and divides its activity planning into three parts, namely:

- a) Short-term, this includes daily and weekly activity programs such as the implementation of five daily prayers, Friday prayers, weekly studies and breaking the fast together in the month of Ramadan.
- b) Medium-term, this includes monthly activities such as regular monthly studies
- c) Long-term, including activities that are held once a year.

2) Organizing

In the formation of the management of the Tangkil Sholihin Mosque, the election of the chairman of the takmir itself is carried out by deliberation and then

who is suitable to become the chairman of the takmir and then for the previous chairman if it is felt that he is no longer able to carry out the chairman of the takmir, then he asks to be replaced. In carrying out activities or running a mosque program, it cannot run without the role of the mosque management as a representation of mosque management, so the prosperity of the mosque will not be achieved if the management does not play a good role in carrying out its duties. In recruiting the management of the Sholihin Tangkil Mosque, the following criteria are used: First, a Muslim who lives in Tangkil Hamlet. Second, active in mosque activities, both five daily prayers and other activities. Third, ahlu sunnah waljamaah, honest, good character and active in congregation.

3) Movement

The Sholihin Tangkil Mosque in implementing, mobilizing the entire mosque management by providing motivation and encouragement to the ranks of the management to remain enthusiastic in carrying out their duties and the chairman encourages his management to continue to work together in carrying out their duties, usually the Chairman or Bidgar da'wah holds meals together and coffee together with the aim of providing a sense of kinship and fostering a sense of cohesiveness between administrators in driving all mosque activities and activities.

4) Controlling

As for the form of supervision at the Sholihin Tangkil Mosque, the chairman of the takmir usually holds a work evaluation meeting with all levels of the Tangkil Sholihin Mosque management. Supervision is also carried out in the form of observation, examination and correction of all administrators and their programs. The mosque management will supervise every activity regarding the planned program from start to finish.

b. Optimization of Mosque Management in the Aspects of the Ijarah Field in Prospering the Sholihin Mosque Sholihin Mosque Tangkil, Manang, Grogol, Sukoharjo.

The aspect of the Ijarah field is the aspect of prospering the mosque through worship, education, social and other activities. The Sholihin Tangkil Mosque itself prospered by doing good management and making activities that attracted many worshipers so that the mosque was not empty of worshipers (Masamah, 2020).

The Sholihin Tangkil Mosque in prospering the mosque also emphasizes carrying out obligations in the form of five daily prayers as prayer is the obligation of every Muslim by creating an activity program to attract worshipers to the mosque such as study activities then ending by distributing basic foodstuffs and eating together. With this program, it is hoped that it will attract the hearts of the congregation to be tied to the mosque such as activities in worship, the Qur'an Education Park (TPQ) for children, recitation.

c. Optimizing Mosque Management in the Riayah Aspect in Prospering the Sholihin Mosque Sholihin Mosque Tangkil, Manang, Grogol, Sukoharjo

The optimization of mosque management (Yüksel et al., 2021) in the aspect of the Riayah field at the Sholihin Tangkil Mosque is in the form of maintaining the mosque building, which includes the shape of the building or architecture, maintenance of damage and maintenance of cleanliness. Based on the observations made at the Sholihin Tangkil Mosque, the programs that have been carried out from this Riayah development are as follows:

1) Mosque Renovation: In the process of renovating the Tangkil Sholihin Mosque, the construction was completed in 2010, then making the Tangkil Sholihin Mosque which was originally only one floor into two floors as it is today. As for during this renovation, it is inseparable from the role and participation of the Tangkil Lama Community, they are very enthusiastic to immediately complete the renovation construction, through amal sholeh activities (*gotong royong* residents) during the

renovation of the Tangkil Sholihin Mosque, making residents or worshipers accustomed and embedded habits of helping each other and hastening if it is a matter of the mosque.

- 2) Maintenance and Cleanliness of Sholihin Tangkil Mosque: The maintenance and cleanliness of this mosque is regularly both interior (inside the mosque) and exterior (outside the mosque) of the Sholihin Tangkil Mosque. In the arrangement of the sound system, it is checked every time it will be used in mosque activities or every Friday, so that in the worship of khutbah and Friday prayers in particular there are no obstacles. Then carpet maintenance using a vacuum cleaner is carried out once a week and given perfume for the carpet. Meanwhile, to maintain the cleanliness of the Tangkil Sholihin Mosque environment, cleaning is carried out three times a week and cleaned every morning.
 - 3) Security and Comfort of the Tangkil Sholihin Mosque: Then in order to provide comfort, guarding and anticipation of mosque facilities, CCTV is provided as a form of supervision of unwanted events or circumstances that occur inside and outside the mosque, both related to infrastructure, facilities and congregational goods.
- 3. Obstacles and Supporting Factors for Mosque Management in Optimizing the Function of the Mosque as a Center for Worship at the Sholihin Mosque, Tangkil, Grogol, Sukoharjo**

Inhabiting Factors

- a. The management of the Sholihin Tangkil Mosque is sometimes busy with their work or responsibilities outside but still maintains communication and helps each other between administrators. Especially some ustadz who are administrators at the Sholihin Tangkil Mosque not only take care of the Sholihin Tangkil Mosque but also have responsibilities elsewhere.
- b. The decline or reduction of financial operations (income), meaning that the income from this Friday infaq is not as usual, because there are several mosques in Tangkil hamlet and in neighboring hamlets that initially prayed and prayed at the Tangkil Sholihin Mosque and now what was originally a musholah has changed to a mosque and already has its own.
- c. The conditioning of children at the Sholihin Tangkil Mosque has not been well conditioned.

Supporting Factors

Supporting factors in optimizing the function of the mosque as a center of worship, this is inseparable from the trust of the congregation and the responsibility of the management, establishing cooperation and communication and good coordination between the congregation and the management and every activity of the management and the congregation always support each other. to carry out the activities of the Sholihin Tangkil Mosque, there are supporting factors, especially in finance to facilitate every activity, comfort in worship and funds for routine studies, all of which are supported by infaq funds every Friday, *infaq* deposited in residents' homes (*kumplung*) for those who want to, especially those who are congregants of the Sholihin Tangkil Mosque and the infaq box provided in front of the mosque.

The administrators carry out good coordination, smooth communication, smooth communication between fellow administrators and worshipers of the mosque. Then the administrators also become examples and guides for worshipers and children and in optimizing or maximizing the function of the mosque as a center or place of worship, good cooperation is needed between administrators and administrators and worshipers at the Sholihin Tangkil Mosque.

Discussion

From the results of research conducted by researchers that the role of management at the Sholihin Tangkil Mosque in implementing mosque management aims to prosper the mosque, namely by emphasizing several aspects or fields: First, the aspect or field of Idarah. Second, the aspect or field of Ijarah. Third, the aspect or field of Riayah (Biygautane et al., 2019). Optimizing mosque management can produce prosperity (Alotaibi et al., 2022) in the mosque and provide changes for the better and can maximize all mosque activities that make the mosque the center of activities, especially in terms of worship, da'wah and social:

1. Optimization of Mosque Management from the Aspects of the Idarah Field

a. Planning

The planning carried out by the Tangkil Sholihin Mosque management includes: First, the Sholihin Mosque Management implements work programs or activities through deliberation. Second, takmir is responsible for managing the mosque organization and realizing success in the organization. Third, prosper the mosque by forming or organizing various da'wah activities in fostering people.

b. Organizing

In the formation of the management of the Sholihin Tangkil Mosque, the election of the takmir chairman itself was carried out by deliberation and then appointed who was suitable to become the chairman of the takmir and then for the previous chairman if it was felt that he was no longer able to carry out the chairman of the takmir, then he asked to be replaced. This means that so far the Takmir leadership at the Sholihin Tangkil Mosque has been replaced if he dies, gets old and is no longer able to carry out his responsibilities as chairman of the takmir and asks to be replaced.

c. Movement

The mobilization of the Tangkil Sholihin Mosque can be seen from the activities and optimization of the Tangkil Sholihin Mosque programs. The application is through da'wah, social, economic and other activities. With the movement function, it shows that an organization will not run and organizational goals will not be achieved if it is not driven by programs and activities. So the management of the Sholihin Tangkil Mosque is very concerned about this issue and this is the seriousness of the board in carrying out its activities.

d. Controlling

While this supervisory function is to find out the extent of the planning carried out and what obstacles are encountered in implementing the mosque's program or activities. As for the form of supervision at the Sholihin Tangkil Mosque, the chairman of the takmir usually holds a work evaluation meeting with all levels of the Sholihin Tangkil Mosque management.

2. Optimizing Mosque Management in the Aspects of the Ijarah Field

The application in this aspect or field of imarah is by optimizing worship activities (five daily prayers), education, social and other mosque activities. Among others:

a. Worship

Fardhu Prayers (5 Time Prayers); Sholihin Tangkil Mosque is also a mosque similar to mosques in general which have the main function as a place of worship (*Rumah Allah*). A place to perform the five daily prayers.

Friday Prayers; For the preacher of Friday prayers there are several ustadz who take turns every week. And the khatib schedule has been determined every Friday. While the ustadz himself is from the Tangkil Sholihin Mosque management itself and invites ustadz from other places that have been scheduled.

b. Recitation

The researchers classified the activities into several activities, as conveyed by Mr. Edi Susilo (Chairman of Takmir). The Sholihin Tangkil Mosque itself has several

activities, both activities only internal to the Sholihin Tangkil Mosque, Tangkil sedusun mosque activities and Manang sedesa activities, both da'wah and social activities.

c. Qur'an Education Park (TPQ)

The Sholihin Tangkil Mosque has a children's level education, namely TPQ, which is located in the mosque environment, teaches children to read the Qur'an and teaches the basics of Islam. The TPQ schedule is held on Tuesdays and Thursdays from 16.00 pm until completion. While the learning place uses the top floor (2nd floor) of the Sholihin Tangkil Mosque and has the name TPQ Sholihin.

3. Optimizing Mosque Management in the Riayah Aspect

Based on observations made at the Sholihin Tangkil Mosque, the programs that have been carried out from this Riayah coaching are as follows:

a. Renovation of the Tangkil Sholihin Mosque

In renovating the Sholihin Tangkil Mosque, the construction was completed in 2010, then making the Sholihin Tangkil Mosque which was originally only one floor into two floors as it is today.

b. Maintenance and cleanliness of the Sholihin Tangkil Mosque

The maintenance and cleanliness of the Sholihin Tangkil Mosque is regularly both interior (inside the mosque) and exterior (outside the mosque) of the Sholihin Tangkil Mosque. Meanwhile, to maintain the cleanliness of the Sholihin Tangkil Mosque environment, cleaning is carried out three times a week and cleaned every morning and maintenance and cleaning of infrastructure and facilities is carried out once a month.

c. Security and Comfort of Sholihin Tangkil Mosque

It aims to anticipate and maintain all mosque facilities. CCTV is provided as a form of supervision of unwanted events or circumstances that occur inside and outside the mosque, both related to infrastructure, facilities and congregational goods.

CONCLUSION

The role of management at Sholihin Tangkil Mosque is the process to prosper the mosque. So management if associated with the mosque is a way or effort to achieve the prosperity of the mosque, which is carried out by the leader or administrator of the mosque with his staff and worshippers through various positive activities. The role of management at Sholihin Tangkil Mosque is also to optimize all mosque activities and activities. Sholihin Tangkil Mosque uses several aspects or fields: *First*, the aspect or field of Idarah. *Second*, the aspect or field of the Emirate. *Third*, the aspect or field of Riayah. Optimization of the function of Sholihin Tangkil Mosque as a center of worship is by maximizing all aspects of activities, infrastructure and facilities to provide comfort in worship (five daily prayers) in the mosque and centralizing da'wah and social activities at Sholihin Tangkil Mosque. Obstacles in mosque management in optimizing the function of the mosque as a center of worship at Sholihin Tangkil Mosque. The obstacles that often occur are the busyness of mosque administrators with their responsibilities outside the Sholihin Mosque. And the obstacle that is still an unfinished problem is to condition children in activities at the Sholihin Tangkil Mosque.

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